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Submitted by: the ATT Management Committee

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REPORT ON THE ATT MANAGEMENT COMMITTEE'S ACTIVITIES FOR THE PERIOD 2025/2026**INTRODUCTION**

1. The Management Committee is established as a subsidiary body under Article 17(4) of the Arms Trade Treaty as well as Rule 42 of the Rules of Procedure, to provide oversight on financial matters as well as other matters related to the ATT Secretariat with the aim of ensuring maximum accountability, efficiency and transparency.

2. This report is submitted in accordance with its reporting obligation to the Conference of States Parties, as contemplated in Rule 42(3) of the Rules of Procedure of the Arms Trade Treaty and Section 12 of its Terms of Reference.

COMPOSITION OF THE MANAGEMENT COMMITTEE

3. The Committee is chaired by the President of the Twelfth Conference of States Parties (CSP12), Ms. Tsholofelo TSHEOLE, Deputy Permanent Representative of South Africa to the UN Office at Geneva and other international organizations in Switzerland. It is further composed of five States Party representatives designated by the United Nations regional groups and appointed by the Eleventh Conference of States Parties (CSP11). The current Committee members are: China, Latvia, Lesotho, Paraguay and Spain.

4. Section 3 of the Committee's Terms of Reference provides that, with the exception of the President of the Conference of States Parties and the ATT Secretariat representative, members of the Committee shall serve for a period of two years and are eligible to serve a further term. Accordingly, the term of the current Committee members will run until the Thirteenth Conference of States Parties (CSP13).

MANDATE

5. The mandate of the Management Committee is to provide oversight on financial matters as well as other matters related to the ATT Secretariat with the aim of ensuring maximum accountability, efficiency and transparency. It is elaborated in its Terms of Reference (ATT/CSP1/CONF/4).

METHOD OF WORK

6. The Committee performs its duties in accordance with the provisions of the Treaty, the ATT Rules of Procedure, its Terms of Reference, the Directive of States Parties to the ATT Secretariat and decisions of the Conferences of States Parties relevant to its mandate.

7. The Committee conducts its work through formal meetings as well as exchange of documentation through emails. In the reporting period, the Management Committee held two (2) formal meetings in Geneva, Switzerland.

MANAGEMENT COMMITTEE REGULAR ACTIVITIES

8. In carrying out its regular responsibilities, the Committee undertook the following activities during the CSP12 cycle:

- a. Developed its programme of work for the year, with specific attention to the task assigned to the Committee by CSP11 (see below).
- b. Provided oversight over the process for the issuance of invoices in November 2025 to States for assessed contributions to the ATT 2026 budget, as adopted by CSP11.
- c. Provided oversight over the process for the notification of States of their outstanding assessed financial contributions in March 2026.
- d. Pursuant to Rule 4 (1) of the ATT Financial Rules and Section 10 of its own Terms of Reference, reviewed the 2027 budget estimates for the ATT Secretariat and CSP12 prior to their submission to States Parties by the ATT Secretariat.
- e. Considered a draft proposal of the ATT Secretariat to amend the Sponsorship Programme's Administrative Guidelines (see document ATT/CSP12.MC/2026/MC/852/Conf.SponAdminGuide. Prop).
- f. Considered a draft proposal of the ATT Secretariat, coordinated with the ATT Gender Focal Points, for a code of conduct for meetings of the Arms Trade Treaty (see document ATT/CSP12.MC/2026/MC/860/Conf.CoC.Prop).
- g. Prepared the present report to CSP12.

IMPLEMENTATION OF CSP11 DECISIONS

9. CSP11 assigned several specific tasks to the Committee relating to the review of the ATT Programme of Work, the appointment of ATT Gender Focal Points and the appointment of an independent auditing firm.

Review of the ATT Programme of Work

10. The review of the ATT Programme of Work has been an ongoing task of the Committee since the decision taken by CSP8 to initiate this process. Based on a comprehensive assessment

undertaken by the Committee, CSP11 adopted a number of decisions, some of which required further implementation by either the ATT Secretariat or the Committee.¹

11. In this regard, the Committee oversaw the ATT Secretariat's efforts to explore options for more cost-effective interpretation services, venues with stringent security standards and better suited to typical attendance levels and ways to monitor remote participation more effectively. With respect to security-related matters, the Committee also considered a proposal by the ATT Secretariat for a Code of Conduct for ATT meetings, which was introduced as a complement to ongoing work by the Gender Focal Points in this area. As noted above, this proposal is presented in a separate document.

12. A further task of the Committee arising from the review of the programme of work was "*to discuss possible guidelines for informal consultations, including elements such as possible organizers and requesters, intended objectives, timing and venue and level of support by the Secretariat*". This task stemmed from the review's conclusion that: a) the current two sessions of ATT meetings – the four-day session of Working Group meetings and the two-day Informal Preparatory meeting – could be supplemented, if necessary, by informal intersessional consultations to allow for inclusive, collaborative, efficient, and broad participation in ATT discussions; and 2) the limited use of such consultations so far might be due to the lack of any guidelines on informal consultations such as who may convene them, for what purpose, when and where could they be held and with what level of support.

13. With regard to this task, the Committee reported during the Informal Preparatory meeting of 27-28 May 2026 that it had been informed by the ATT Secretariat that work on this matter was ongoing. The Committee nevertheless noted in its progress report that any possible guidelines would build on the considerations and decisions already reflected in existing documentation concerning the review of the programme of work and the configuration and substance of the Working Groups. These considerations and decisions relate in particular the possible purposes of informal consultations, potential initiators, as well as their format, working methods and language arrangements. In this regard, the Annex to the present report contains an outline of the relevant considerations and decisions, which could serve as a basis for possible guidelines to be discussed during the CSP13 cycle within the broader context of the ongoing development of a five-year strategy for the ATT. The Committee nevertheless emphasizes that, as these considerations and decisions formed an integral part of the establishment of the revised programme of work, which was discussed over three CSP cycles, their application is not contingent upon the adoption of possible guidelines. It was in this context that the Committee noted during the Informal Preparatory Meeting that the informal groups recently proposed in the Working Groups on Effective Treaty Implementation and Transparency and Reporting fall within the remit of the possible purposes, formats and working methods considered in the documentation concerning the review of the programme of work and the configuration and substance of the Working Groups.

14. It is also recalled that CSP11 tasked the Committee "*to keep under review the key elements of the revised programme of work and consider reassessing progress within two years, guided by the parameters and indicators outlined above, and to report to the Thirteenth Conference of States Parties*". In this regard, possible guidelines could form part of a comprehensive package on the programme of work that is aligned with the five-year strategy for the ATT.

¹ See paragraphs 36-37 of the CSP11 Final Report ([ATT/CSP11/2025/SEC/834/Conf.FinRep/Rev.](#)) and the Management Committee's draft proposal on the review of the revised ATT Programme of Work ([ATT/CSP11.MC/2025/MC/824/Conf.Prop.](#)).

Other tasks

15. With regard to tasks unrelated to the review of the programme of work, the Committee firstly managed the appointment process for the newly established ATT Gender Focal Points. In October 2025, the CSP President, on behalf of the Committee, issued a call for expressions of interest for this purpose. Following this process, the Committee decided to submit the nominations of Mexico, Spain and Togo for approval and formal appointment by States Parties via silence procedure. This process was completed in December 2025, and in January 2026 the CSP12 President announced the delegates designated to serve as Gender Focal Points: Ms. Ximena SOTRES BRITO for Mexico, Ms. María Pilar MASEGOSA MANRESA for Spain and Ms. Malessinani Rita AKAOLO for Togo.

16. Finally, in October 2025, the Committee also carried out its task of submitting the nomination of the international audit firm selected through a joint selection process with the Geneva Centre for Security Sector Governance (DCAF) for appointment by States Parties via silence procedure. Accordingly, the firm Forvis Mazars Holding SA was appointed as the independent auditor of the ATT for a period of four years commencing on 1 January 2026.

BUDGETARY IMPLICATIONS

17. In carrying out its responsibilities during the period under review, the Committee did not incur any financial expenditure to be carried by the ATT budget.

RECOMMENDATION ON FURTHER WORK

18. Based on the above considerations, the Committee recommends that CSP12 welcomes the Management Committee continued work on matters relating to the ATT programme of work and requests the Committee to continue its consideration of possible guidelines on the basis of the relevant considerations and decisions set out in the Annex of the Committee's report, taking into account the ongoing development of a five-year strategy for the ATT.

ANNEX

CONSIDERATIONS AND DECISIONS RELATING TO INFORMAL CONSULTATIONS IN “EXISTING DOCUMENTATION CONCERNING THE REVIEW OF THE PROGRAMME OF WORK AND THE CONFIGURATION AND SUBSTANCE OF THE WORKING GROUPS”

1. The reference to “existing documentation concerning the review of the programme of work and the configuration and substance of the Working Groups” in the Management Committee’s report to CSP12 to which this Annex is attached concerns the following documents, starting with the most recent:²

CSP11	Final Report	37
CSP11	Management Committee Proposal on the review of the revised Arms Trade Treaty Programme of Work	33, 36, 38, 43-47, 60, 64c
CSP10	Final Report	43
CSP10	Management Committee Proposal on the review of the revised Arms Trade Treaty Programme of Work (on trial for one year)	6b
CSP9	Final Report	36
CSP9	WGETI Chair’s draft report to CSP9 (proposal on WGETI configuration and substance; Annex D)	11 (h)-(i)
CSP9	Management Committee proposal on the review of the Arms Trade Treaty Programme of Work	12-13, 22, 23d
CSP9	WGETI Draft proposal on WGETI configuration and substance	11 (h)-(i)
CSP9	Management Committee Initial draft recommendations on the review of the Arms Trade Treaty Programme of Work	14, 16, 17, 26, 27d
CSP9	Management Committee background paper with Draft elements for consideration on the review of the Arms Trade Treaty Programme of Work	16
CSP6	Introductory paper for the 1st CSP6 WGTR meeting	63
CSP5	WGTR Co-Chairs’ Report to CSP5	14, 26 and Annex C
CSP4	Final Report	24f
CSP4	WGTR Co-Chairs’ Report to CSP4	16, 33, 36

2. The relevant aspects addressed were particularly the possible purposes of informal consultations, their potential initiators, as well as their format, working methods and language arrangements.

3. With regard to the **possible purposes** of informal consultations, the overarching objective is to support the ATT process, namely the work conducted in the Conference and its subsidiary bodies and by the ATT Secretariat in the exercise of its duties. Against the background of the reduction of ATT Working Group meetings to a single session, informal consultations were also considered as means to provide additional opportunities for discussion on issues that cannot be adequately addressed within the limited time available during regular Working Group (and preparatory) meetings.

² The documents included within the shaded lines predate those related to the review of the programme of work and the configuration and substance of the Working Groups, conducted during the CSP9 to CSP11 cycles. They have nevertheless been included in this list as they are relevant to the informal consultative group of participants of the Working Group on Transparency and Reporting (WGTR), which was created under the authority of the WGTR and administered by the ATT Secretariat to support the Secretariat’s implementation of certain reporting-related tasks of the Secretariat during the CSP4 to CSP6 cycles.

4. The specific purposes raised during discussions included:
 - “*addressing comments on draft Conference documents following the informal preparatory meeting*”;
 - “*informal intersessional consultations [by office holders] in their workstreams on selected topics that require further discussion*”;
 - “*deeper dives into select issues that are discussed in the Working Group, or to work out technical details, potentially involving subject-matter experts*”;
 - “*informal dialogue with office holders, to provide input on concrete deliverables that are to be developed*”; and
 - “*consultations, as deemed necessary, with ATT stakeholders on issues to be canvassed in forthcoming ATT meetings*”.

5. In practice, consultations have also been convened to introduce or discuss proposals by States Parties to the Conference and to advance activities undertaken by the ATT Secretariat, for example in support of States Parties’ reporting compliance. CSP11 also explicitly encouraged the ATT Secretariat to conduct intersessional briefing sessions for Geneva-based Points of Contact.

6. The **potential initiators** of informal consultations identified during discussions broadly corresponded to the purposes outlined above. Reference was therefore generally made to office holders, while in the additional practical cases cited, consultations were initiated respectively by a State Party or by the ATT Secretariat. It is nevertheless noted that more elaborate intersessional consultation formats, including informal discussion groups, should require the support and consent of all States Parties, preferably through the adoption of specific modalities governing their operation.

7. With regard to the **possible format** of informal consultations, and building on the purposes outlined above, discussions addressed a number of more elaborate formats related to the work of the Working Groups, in addition to ad hoc consultations on pending issues or proposals. In particular, the possibility of “*small group meetings of interested delegates*” was consistently raised, sometimes in conjunction with “*regional meetings*”, as well as the possibility that such meetings could be hosted by the ATT Secretariat and/or in partnership with relevant organisations.

8. Specifically with regard to the Working Group on Effective Treaty Implementation (WGETI), the working arrangements contained in the CSP9 decision on WGETI Configuration and Substance provided that “ad hoc sub-working groups” can be established to discuss identified issues more in-depth and/or elaborate voluntary guidance documents or other tools to assist national implementation efforts by States Parties. More broadly, the decision provided that “*where appropriate, ATT office holders will conduct intersessional informal consultations utilising virtual or hybrid meetings*”, to supplement in-person working groups’ meetings. In this regard, it is noted that the value of retaining such flexibility was reaffirmed throughout the review process.

9. With regard to **possible working methods**, a clear preference emerged throughout discussions for the use of virtual formats, sometimes mentioned in conjunction with a hybrid formats and/or the use of the Information Exchange Platform in the restricted area of the ATT website, as a means of exchanging written submissions and maintaining momentum in the ATT process. The virtual format was generally preferred for budgetary and inclusivity reasons, including its potential to facilitate the involvement of technical experts. Specific reference was also made to the ATT Secretariat’s Zoom platform. It was nevertheless emphasized that the use of virtual formats should not constitute an absolute rule, noting that “*the organizer or requesting party of an informal consultation may also assist in securing a venue for in-person consultations*”.

where needed". Furthermore, consultations in the margins of ATT meetings (Working Group meetings, Informal Preparatory meetings and Conferences) are unlikely not to entail any additional financial expenditure.

10. As part of the discussion on possible working methods, the **language arrangements** for informal consultations were also considered. In this regard, the Management Committee noted in its CSP11 proposal that informal intersessional consultations have consistently been conducted in English only, expressing the belief that *"this established practice can remain the default option and that other languages should only be used if the organizer, the requesting party of an informal consultation, or the participating delegation in question is willing to provide interpretation from that language into English and vice versa"*. Practice has nevertheless suggested that there may be circumstances in which the provision of interpretation could be beneficial, notably where such consultations are mandated by the CSP. In this regard, it is noted that the ATT Secretariat indicated during discussions on the review of the ATT programme of work that *"informal meetings can be supported by the ATT Secretariat, including the provision of interpretation, in so far as the budget can allow"*.

11. It is noted that the question of **participation**, namely which delegations should be able to participate in different types of informal consultations was not addressed specifically. Given the generally open nature of the ATT process and the emphasis placed on inclusivity, it would appear appropriate for these principles to be applied to informal consultations as well. At the same time, given the range of possible purposes, organizers and formats of such consultations, flexibility would appear appropriate. With regard to more elaborate intersessional consultation formats, including informal discussion groups, participation arrangements should preferably be addressed through the modalities governing their operation.
